

Disclaimer

This meeting may contain forward-looking statements with respect to the financial condition, results of operations and business of the company. These forward-looking statements represent the company's expectations or beliefs concerning future events and involve known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed. Certain statements, such as those that include the words "potential", "estimated", and similar expressions or variations on such expressions may be considered "forward-looking statements". Financial numbers in this report may include preliminary unaudited numbers or management accounts.



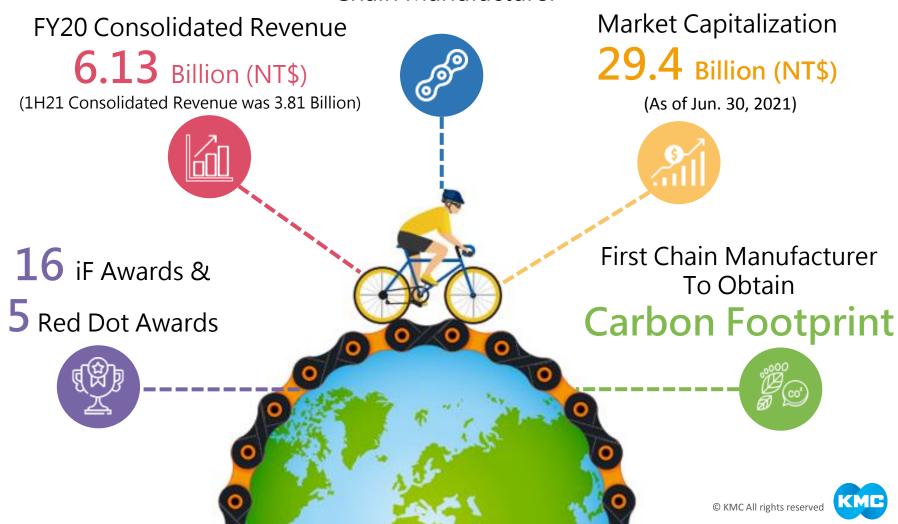
KMC Group



//// KMC Group

World's Largest

Chain Manufacturer







//// Current Products and Services











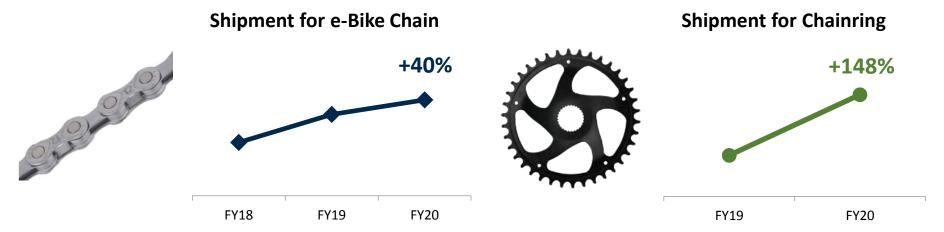






e-Bike Solutions





Global Distribution



- **China Headquarters & Research Center** Suzhou, Jiangsu
- Shenzhen x3
- Suzhou x3
- ⊚Tianjin x2
- Vietnam

- ⊚China, N.E.W.S
- ⊚California, U.S.
- Netherlands, Europe
- Ho Chi Minh, Vietnam
- ⊚Jakarta, Indonesia

KMC Reaches Over 150 Countries in 13 Languages



Business of KMC Group

KMC Group

Bicycle Chain Motorcycle Transmission

Automobile Timing System

Garage Door Opener

Taiwan

Netherland

Vietnam

Indonesia

Shenzhen

Taiwan

Shenzhen

Shenzhen

America

Suzhou

KMC

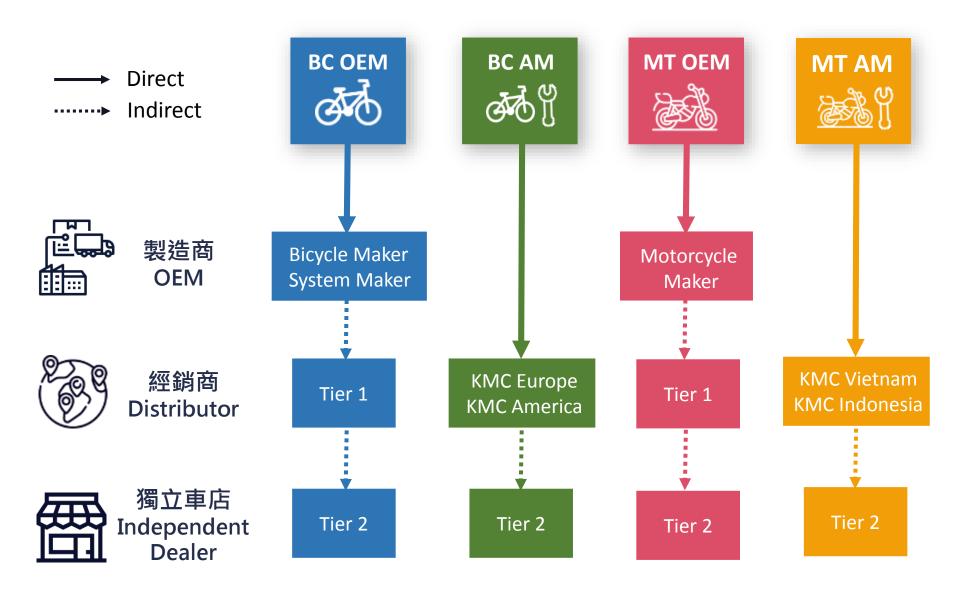
Tianjin

TEC

MAYA



KMC Group Sales System



KMC Group Sales System



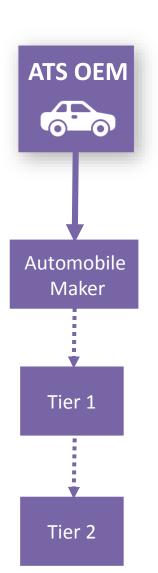


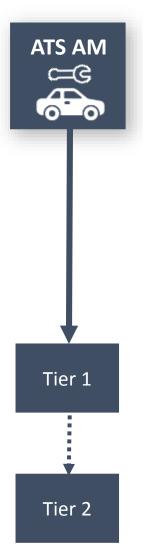
製造商 OEM

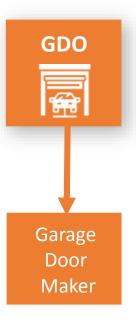


經銷商 Distributor







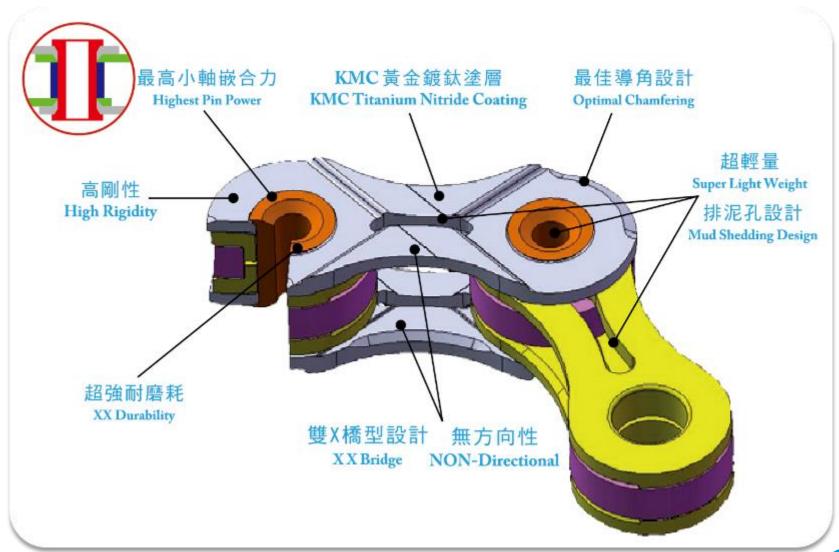




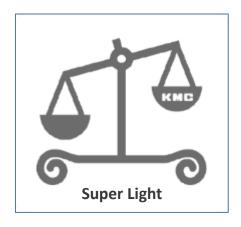
Pursuit of Excellence

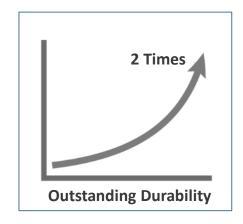


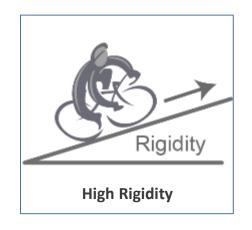
//// Unique KMC Chain



//// Why KMC Chain ?















5 Red Dot Awards in 3 years









Champion Story-World Champions & Olympians

Steve Cummings

2017 British Nationals Road Champion 2016 Tour de France Stage 7 Winner Edvald Boasson Hagen

2017 Tour de France Stage 19 Winner 2017 Norwey National T/T Champion 2016 Norwey National Road Champion

Jordan Sarrou

2017 UCI MTB World Cup XCO- DHI 3rd 2017 Cyprus Sunshine Cup Afxentia 2nd

Sabine Spitz (Wiawis bikes pro team)

2017 MTB Elite Women German National Champion 2017 UCI MTB Elite Women Marthon WORLD CHAMPIONSHIPS 2nd 2017 UCI MTB Elite Women World Cup 2nd London Olympics MTB Silver Medal

Connor Fields

2017 UCI SMX Men Elike Ranking 2nd 2017 UCI SMX Supercross World Cup Champion 2017 USA Cycling Elike National Championships 3rd Jeris Daudet

2017 SMX French National Champion

2017 UCI BMX World Championships 3rd

Tracy Hannah

2017 UCI Downfill Women Elite Ranking 2nd 2017 UCI MTB Elite Women World Cup DHI Champion 2017 UCI MTB Elite Women World Championships DHI 3rd

2017 UCI BMX Elite Women World Champion 2017 USA Cycling Elite Women National Champion





Sponsor Team KMC ORBEA

2020 UCI World Ranking No.1 - Team KMC ORBEA



MOUNTAIN BIKE

BMX RACING

Inside UCI Cycling for All Para Women's Development Cycling

BMX FREESTYLE

TRIALS



MOUNTAIN BIKE

KMC - ORBEA 2021

UCI ELITE MTB Team - KMO - FRANCE









//// The Green Promise



Obtained Carbon Footprint Certification

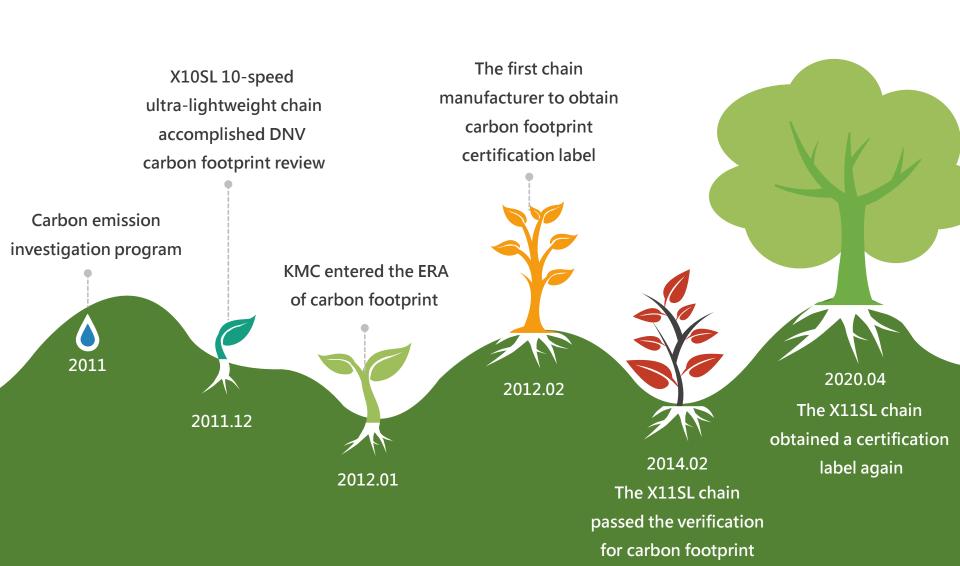




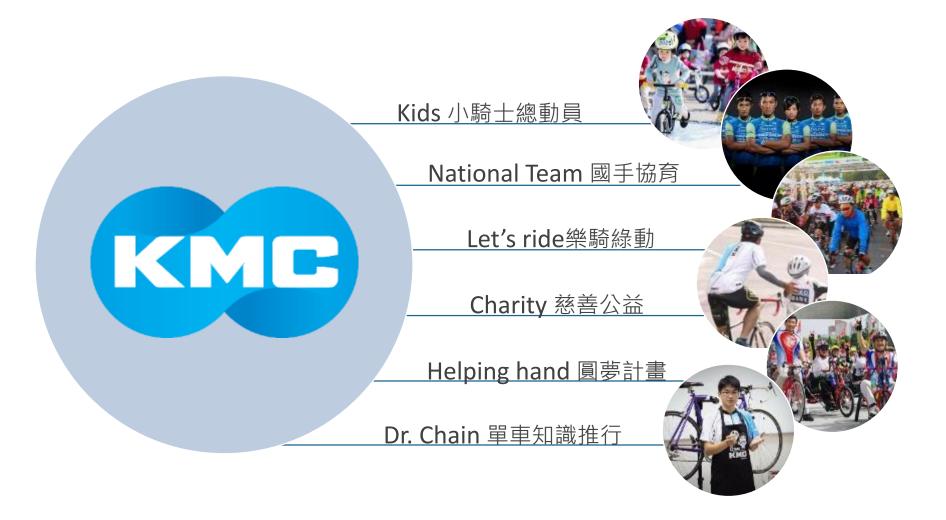
The world's first chain manufacturer obtained Carbon Footprint Certification optimize the chain producing process, reduce the carbon footprint 第一家碳足跡認證製造商,優化生產流程,逐年減少碳排量



KMC ECO Solution Milestones



Sharing Is The Key To Corporate Sustainability



Social Responsibility

Cycling is a life style for achieving health and happiness. In order to encourage more people to enjoy cycling, KMC promotes this exercise through experienced teaching, activity sponsorship, Dream-Maker Projects, and more.



Elementary school campus



Dream-Maker Sponsorship



Bicycle Knowledge Propagation



Young Riders Training Projects



Social Responsibility

For a long time, KMC also cooperates with many foundations to promote cycling and art culture. These include, KMC Passionate Cycling Sport Foundation, Passionate Cycling (Shenzhen) Sport Foundation, KMC Care and Public welfare Foundation.













深圳市轉動熱情 體育基金會



Tainan Cycling Festival



Taiwanese Cycling Teams Sponsorship



Passion for Cycling



Earth Choir Sponsorship

//// Corporate Governance

Protecting Shareholder Rights and Interests and Treating Shareholders Equitably

- The candidate nomination system for election of all directors/supervisors
- Voted by poll at the annual general meeting and make the announcement at the same day
- Provide English documents at the annual general meeting
- The dividend shall be distributed in 30 days after the ex-dividend date

Increasing Information Transparency

- Provide corporate website in both Chinese and English.
- Disclose concrete business development plan, dividend policy and financial information
- Issue the English Annual Report
- Hold the investor conferences quarterly

Enhancing Board Composition and Operation

- Emphasize the independence of each director
- Convene at least six Board Meetings in every year.
- The average Board Meeting attendance rate is above 93%.
- Establish a specialized corporate governance secretary.

Putting Corporate Social Responsibility into Practice

- Adequate governance framework
- Set up a unit which is dedicated to promoting the company's ethical standards
- Protect and promote employee physical health and a safe work environment
- Establish multiple channels to communicate with stakeholders

//// The Milestone of Corporate Governance

2017.06

- Adopt the candidate nomination system for the election of directors and supervisors.
- Allow shareholders to vote via electronic voting at shareholders' meetings.

2019.12.30

Published 2018 CSR Report.

2021.07

Set up the ESG designated committee to promote and intensify KMC's sustainable development.

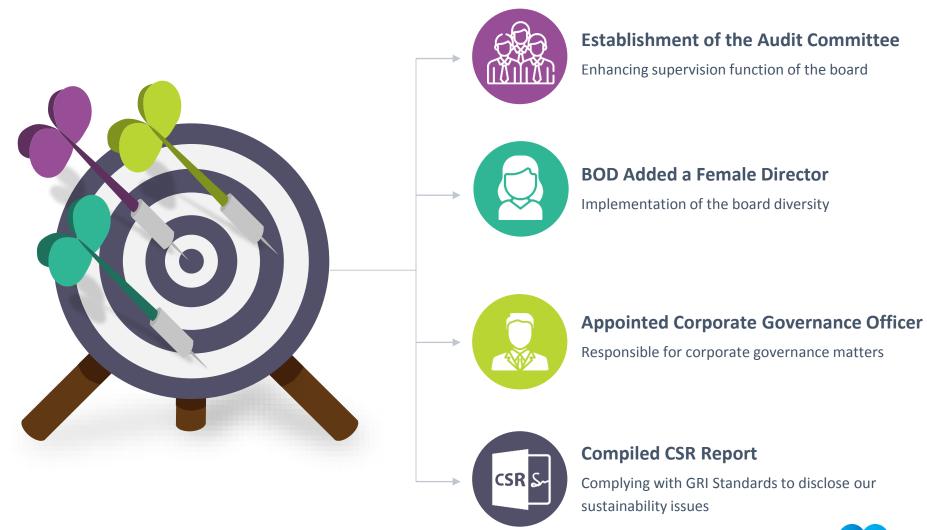
2018.06

- Compiled the English version of consolidated financial reports for the Year 2017.
- Comprehensively report the relevant information in English when holding shareholders' meeting.

2020.06-2020.08

Set up the audit committee, BOD added a female director and appointed a corporate governance officer.

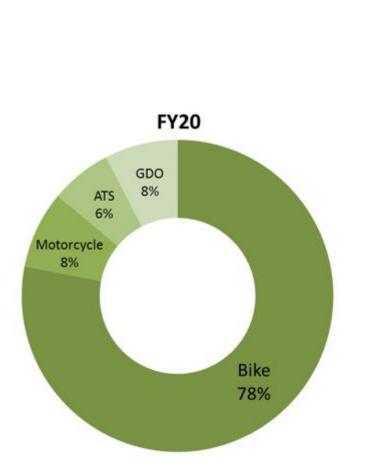
//// Implementation of Corporate Governance

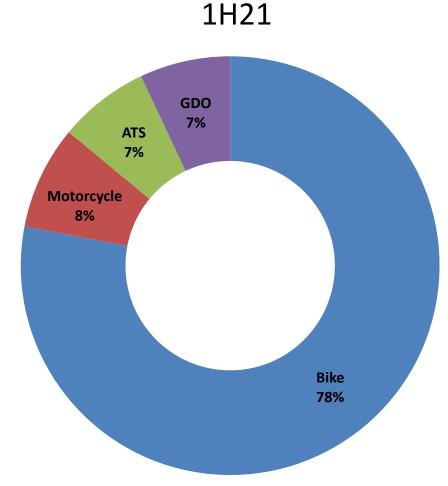


Financial Results



//// 產品別業務比重(Contribution by BU)





//// 產品別營收成長(Revenue Growth by BU)

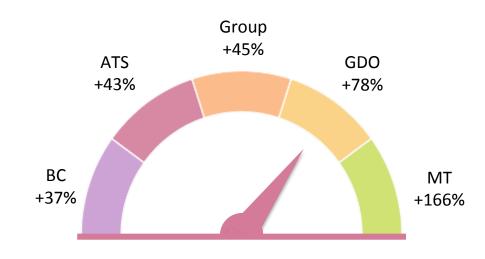
GDO

+79%



ATS +56% Group +55% +65%

2Q21 VS 2Q20





ВС

+52%

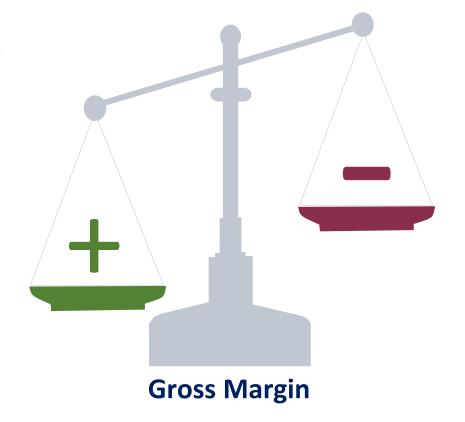
毛利率影響因子

(Important Factors of Gross Margin)

Favorable







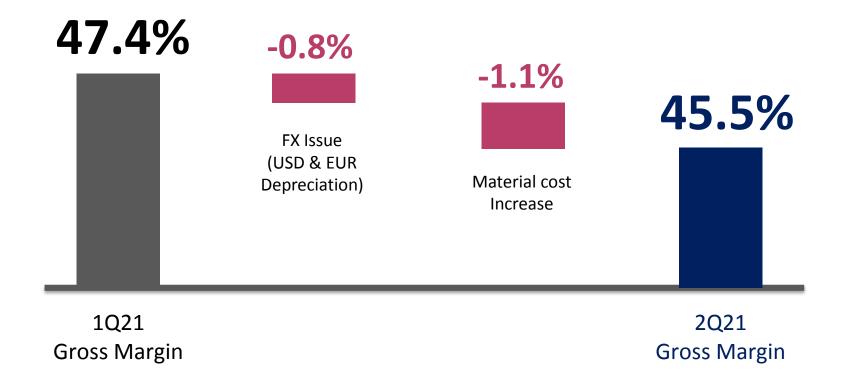








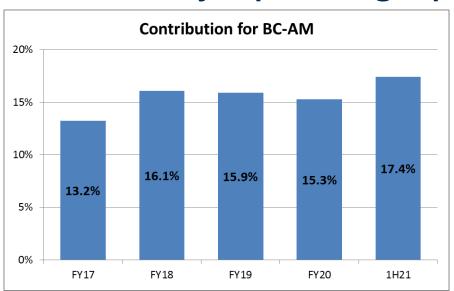
//// 毛利率變動情形 (Change in Gross Margin)

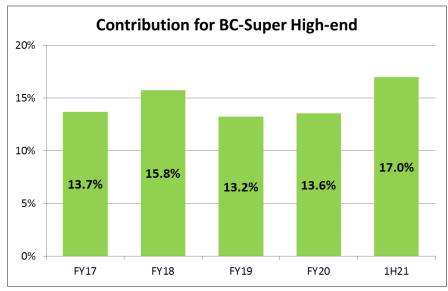


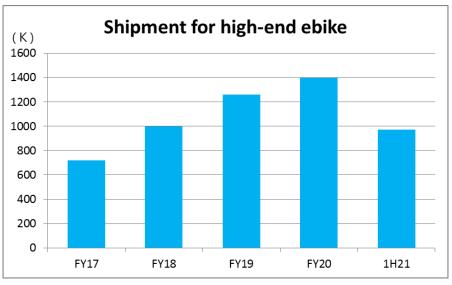


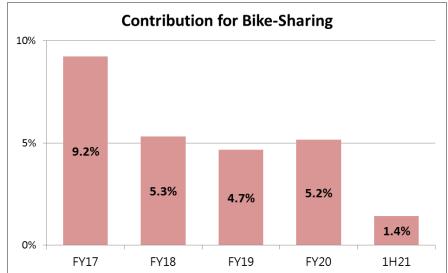
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自行車鏈條事業部近期營運說明 (Key Operating Update For Bike Chain)



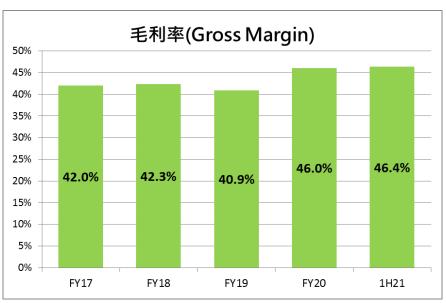


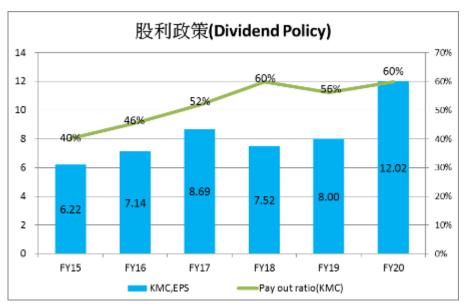


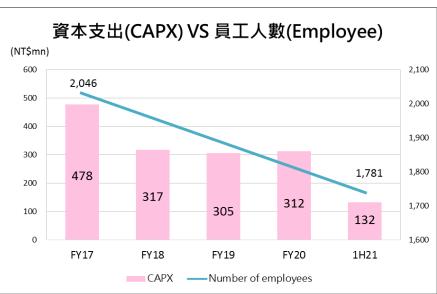


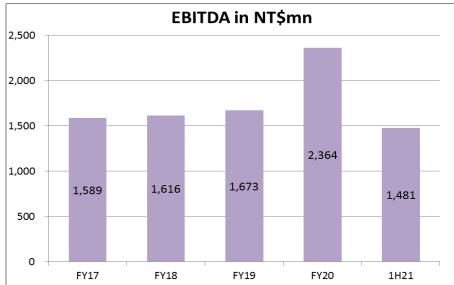


其他重要財務資訊(Other Financial Result)

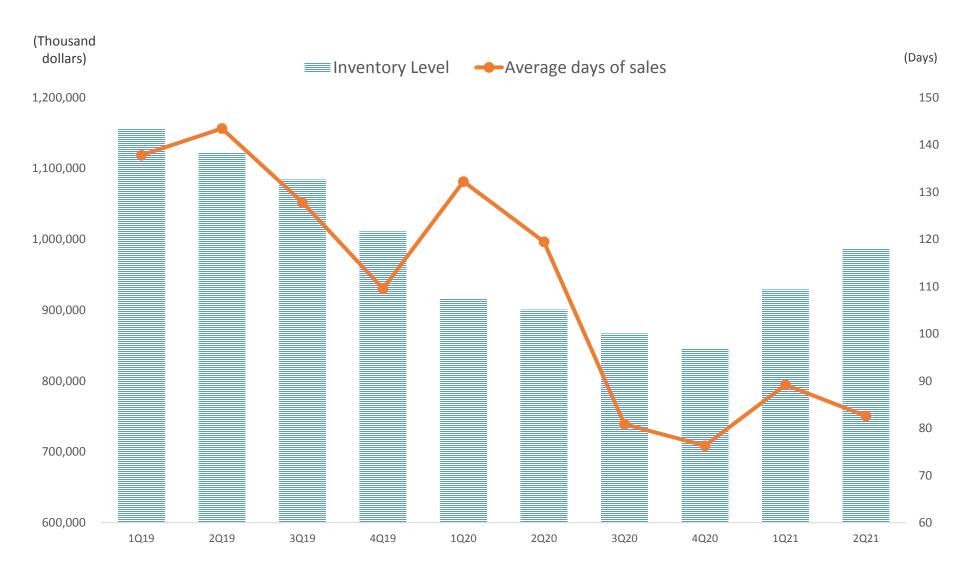




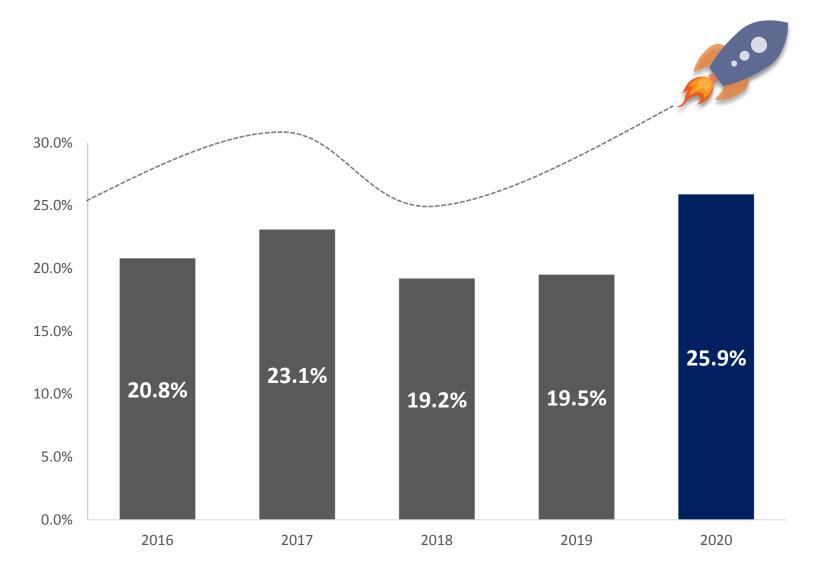




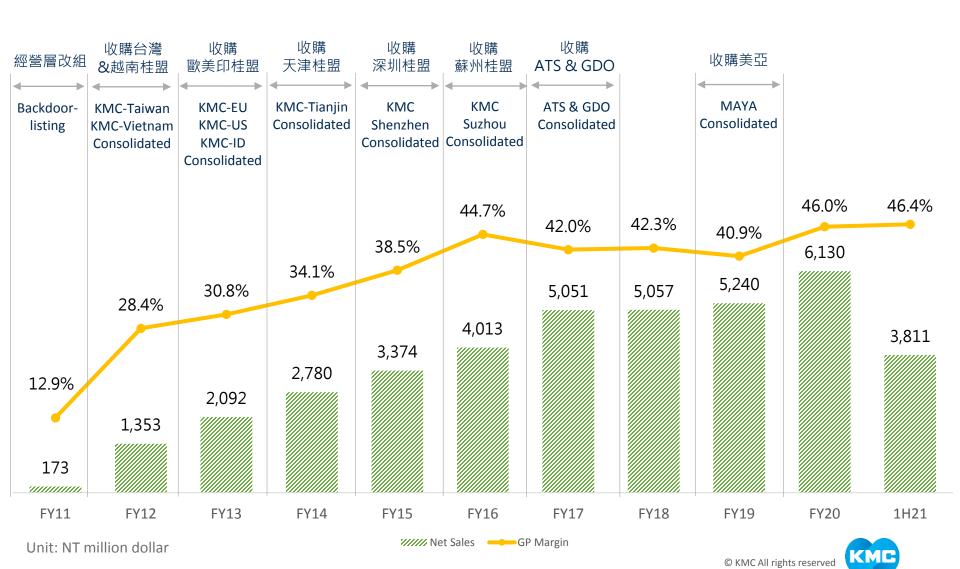
存貨 VS 存貨週轉天數 (Inventory Level VS Average days of sales)



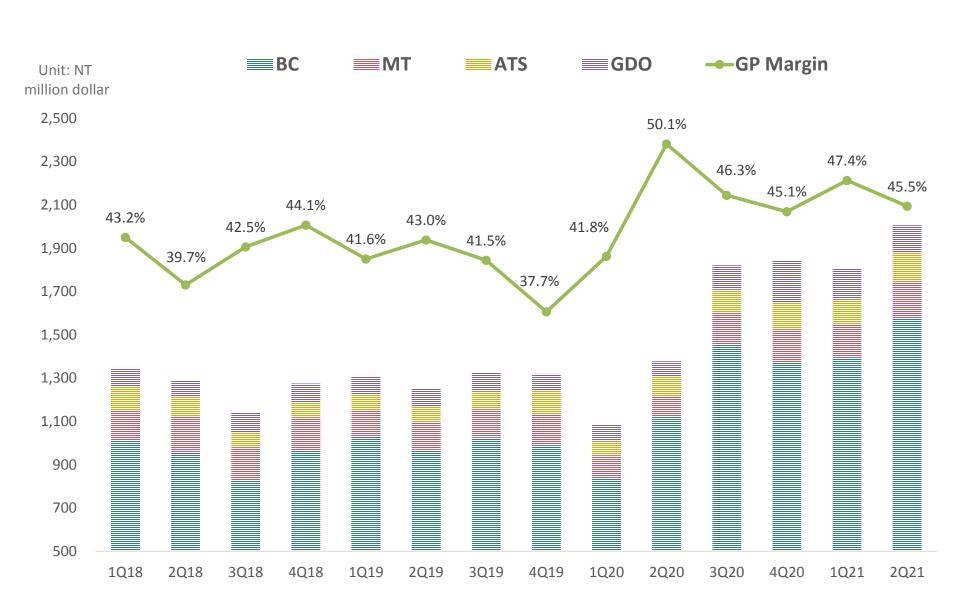
股東權益報酬率(ROE)



歷年營收及毛利率 (Annual Net Sales & GP Margin)



事業部季度營收及毛利 (BU Performance & GP Margin)



//// 簡要合併資產負債表 (Consolidated Balance Sheet)

合併資產負債表Consolidated Balance Sheet (Audited)

新台幣百萬元/Unit:NT\$ million

##I THE THE TO STREET STREET													
		FY16		FY17		FY18		FY19		FY20		1H21	
!		收購蘇州桂盟		收購ATS&GDO									
!		KMC-Suzhou		ATS&GDO									
		consolidated		consolidated									
現金及約當現金	Cash and cash equivale	1,609	19%	2,016	20%	2,073	20%	1,766	18%	1,991	19%	2,264	20%
其他流動資產	Other current assets	1,969	23%	2,255	22%	2,367	23%	2,307	23%	2,809	26%	3,101	28%
固定資產	Fixed assets	2,959	35%	3,172	31%	3,174	31%	3,072	31%	3,115	29%	3,091	28%
其他資產	Other assets	2,029	24%	2,629	26%	2,572	25%	2,816	28%	2,745	26%	2,685	24%
資產總計	Total Assets	8,565	100%	10,072	100%	10,186	100%	9,961	100%	10,660	100%	11,141	100%
銀行借款	Loan from bank	3,095	36%	3,485	35%	3,712	36%	3,353	34%	1,584	15%	1,261	11%
其他及長期負債	Other liabilities	1,244	15%	1,798	18%	1,403	14%	1,330	13%	2,674	25%	3,536	32%
負債合計	Total Liabilities	4,340	51%	5,283	52%	5,115	50%	4,683	47%	4,257	40%	4,797	43%
股本	Capital	1,200	14%	1,200	12%	1,260	12%	1,260	13%	1,260	12%	1,260	11%
保留盈餘及其他	Retained Earnings	3,025	35%	3,589	36%	3,811	37%	4,018	40%	5,143	48%	5,084	46%
股東權益合計	Total Equity	4,225	49%	4,789	48%	5,071	50%	5,278	53%	6,403	60%	6,344	57%
負債及股東權益總計	Liabilities and Equity	8,565	100%	10,072	100%	10,186	100%	9,961	100%	10,660	100%	11,141	100%

//// 簡要合併損益表 (Consolidated Income Statement)

合併損益表Consolidated Income Statement(Audited)

新台幣百萬元/Unit:NT\$ million

		FY16		FY17		FY18		FY19		FY20		1H21	
		收購蘇州桂盟		收購ATS&GDO									
		KMC-S consol		ATS&GDO consolidated									
營業收入	Net Sales	4,013	100%	5,051	100%	5,057	100%	5,240	100%	6,130	100%	3,811	100%
營業毛利	Gross Profit	1,792	45%	2,122	42%	2,139	42%	2,143	41%	2,819	46%	1,768	46%
營業利益	Operating Profit	1,094	27%	1,320	26%	1,226	24%	1,254	24%	1,974	32%	1,274	33%
淨利	Net Income	857	21%	1,043	21%	948	19%	1,007	19%	1,515	25%	982	26%
每股盈餘	EPS(NT Dollars)	7.14		8.28*		7.52		8.00		12.02		7.79	

^{*}追溯調整後EPS (Adjusted EPS)



/// 股東結構(Structure of Shareholders)

